

# Employability Skills of Vocational High School Expertise Mechanical Engineering at Surakarta City

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Received October 01, 2019; Revised November 08, 2019; Accepted November 11, 2019

**Abstract** This research aims to find out 1) customer satisfaction index, 2) important employability skills aspects which expected by industries or users of mechanical engineering vocational high school. This research is a quantitative descriptive study that uses the customer satisfaction index approach and Importance Performance Analysis. The subject of this research is the industry with the Human Resource Manager or Production Manager as respondent. The result of the satisfaction index is 76.98%. This value is within the satisfied range, it's mean industry expectations are full fill by grading. Importance employability skills aspects expected by industries are job or duty respect (3.56), discipline (3.55), honesty (3.45), technical design ability (3.44), operate and programming CNC Machine (3.40), operate manual machine (3.33), caring (3.33), using software design (3.22), creativity (3.22), communication (3.11), collaboration (3.11), and automation (3.00). Base on importance-performance analysis indicators job or duty respect and technical design ability are in the quadrant I. Discipline, honesty, concern, operate dan programming CNC, and operate the manual machine are in quadrant II. Communication, creativity and automation are in quadrant III. Using software design and collaboration are in quadrant IV.

**Keywords:** *quality insurance, competency, soft skill, TVET, quality management*

**Cite This Article:** Fendy Wijarwanto, and Bernardus Sentot Wijanarka, "Employability Skills of Vocational High School Expertise Mechanical Engineering at Surakarta City." *American Journal of Educational Research*, vol. 7, no. 11 (2019): 800-805. doi: 10.12691/education-7-11-7.

## 1. Introduction

The 21st century requires new skills that must be possessed by vocational high school (VHS) or VHS graduates. These skills will be needed by graduates to compete in the industry. The four skills needed in competition in the 21st century are critical thinking, collaboration, communication, and creativity. Aspects of critical thinking are justified by revisions with evidence, create new products, think scientifically, evaluate and make arguments. Aspects of collaboration include polite and respect for colleagues, respect and positive thinking, following the work rules. Communication aspects include efficiency in meetings, being able to organize information, speak clearly and logically. Creative aspects include understanding how knowledge can be applied according to context, helping teams, conflict management, managing communication to get the job done better [1].

The technological change in the mechanical engineering sector in terms of smart systems is divided into three categories, namely cutting edge control technologies, advanced machine learning, machine functions close to human perception, cognition, and behavior. The generic skills needed to deal with these changes are flexibility in dealing with technological

changes and high adaptation. Qualitative skills needed are mastery of ICT, electronic-mechanics or mechatronics [2].

The impacts of technological change in the industry is a change in the number of workers, types of work and qualifications of workers. To encourage changes in vocational education, the government issued a presidential instruction (*Inpres*) on Vocational High School revitalization. The purpose of this revitalization is to improve the competitiveness and quality of human resources [3]. By increasing the quality of human resources, graduates are expected to be able to compete in the world of work.

Based on data from the Central Statistics Agency, the number of the labor force in Indonesia in 2018 is 131.01 million and as many as 124.01 million are workers. Of the 7 million unemployed, 11.24% are vocational high school graduates. When compared to 2015 generally there was a decrease in the contribution of unemployment. Data from 2015 showed that the percentage of unemployed was 12.65%; in 2016 decreased to 11.11%; 2017 increased to 11.41%, and 2018 became 11.24% [4].

The Minister of Development Planning / Head of *Bapenas* said that the cause of this high unemployment rate of VHS graduates is due to the gap or gap between the competencies needed by the industry and curriculum and the implementation of learning in VHS [5]. Business and industry have a very important role in reducing the gap that occurs in VHS. Business and industry have a very

important role in reducing the gap that occurs in SMK. Some of the business and industrial activities carried out in the city of Mataram with the implementation of the apprenticeship, teacher training, industry involved in competency testing and curriculum development in the form of curriculum workshops [6].

In the teaching process, there is also a gap between what is done with the development of the industrial world. Some of the gaps include in terms of curriculum suitability, soft skills learning, and completeness of infrastructure [7]. Schools whose graduates are accepted in the industry are schools that compile their curriculum based on the needs of the industrial world. The curriculum applied at VHS has a 72% relevance to the competency needs of the industrial world, in this case, it is considered quite relevant. 52.3% of students' learning material is very relevant to the industrial world and 47.7% is quite relevant [8]. The school carries out various activities to reduce disparities with industry. Some of the activities carried out are cooperation with business and industry, collaboration with alumni, career guidance, and professional certification. These efforts will not necessarily be able to improve the soft skills and motivation of graduates to work [9].

In the industrial world, especially manufacturing, in addition to technical skills or competencies, non-technical abilities or soft skills are also needed to support the work process. Non-technical abilities include communication skills, leadership, teamwork, mastery of information technology, management skills and problem-solving. The non-technical abilities mentioned above from the perception of manufacturing industry employees in Malaysia states that communication skills are important to master [10].

The results of the study stated that graduates still need additional knowledge and experiences from industry to work better. Improving the quality of graduates can only be done by improving the quality of education that involves stakeholders in the business and industrial world, schools are declared qualified if they can meet the needs of its users [11]. The work readiness and motivation of VHS graduates in Bandung are very satisfying while the commitment of graduates has not been satisfactory for the industry. The technical aspects of graduates are satisfactory, but not in line with industry expectations [12].

Based on the above background, it is necessary to research the aspects of work skills needed and the level of industry satisfaction. By knowing aspects of these top priorities, schools should immediately make improvements to the curriculum, process and learning strategies.

## 2. Research Methodology

The research method used is descriptive quantitative. Data collection using a questionnaire, graduated data from VHS. The subjects of this study were industrial users of graduates who were in 4 provinces as in Table 1, with respondents HRD Manager or Production Manager. Graduate data is taken from 6 schools in the city of Surakarta, namely (1) SMK Katolik St. Mikael Surakarta, (2) SMK Warga Surakarta, (3) SMK Muhammadiyah 1 Surakarta, (4) SMKN 2 Surakarta (5) SMKN 2 Surakarta dan (6) SMKN 5 Surakarta. The techniques used in

analyses are literature review, customer satisfaction index and importance-performance analysis. The literature review is used to determine aspects of work abilities. The customer satisfaction index is used to determine the level of satisfaction of graduates' work abilities. The customer satisfaction index is used to determine the level of satisfaction of graduates' ability to work. Importance performance analysis is used to determine the aspects of work abilities that are most needed by industry and are not met by graduates, so schools can take appropriate corrective action plans [13]

Table 1. List of Respondents

No	Institution Name	Location
1	PT Trimedya Primattech	Tangerang Banten
2	PT Rapid Plast Indonesia (plant 2)	Cikarang, Jawa Barat
3	PT CG Power Systems Indonesia	Bogor Jawa Barat
4	PT Santoso Teknindo	Tangerang Banten
5	PT. Maha Tandra	Bandung, Jawa Barat
6	PT Rapid Plast Indonesia (plant 1)	Sidoarjo, Jawa Timur
7	PT Sinda Budi Sentosa	Jawa Barat

## 3. Result and Discussion

### 3.1. Data Description of VHS Expertise Mechanical Engineering Outcome

The data of graduates are from 6 VHS expertise mechanical engineering in Surakarta City academic year 2017/2018 and 2018/2019. Table 2 presents graduate data for 2 years, the number of graduates in 2019 has increased by 3% compared to 2018. The target of the Directorate of VHS 75% of graduates in 2018 and 2019 getting a job, 5% self-employed and 20% continue to study [14].

Table 2. VHS Expertise Mechanical Engineering of Surakarta City

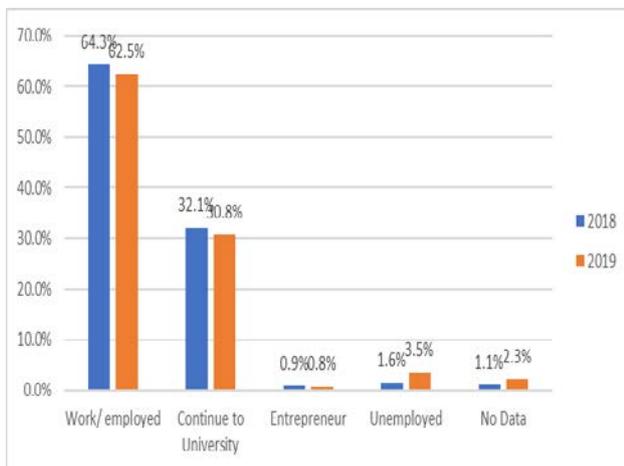
No	Name of VHS	Number Of Graduates	
		Year 2018	Year 2019
1	SMK Katolik St. Mikael Surakarta	159	166
2	SMK Warga Surakarta	151	151
3	SMK Muhammadiyah 1 Surakarta	56	62
4	SMKN 2 Surakarta	126	125
5	SMKN 5 Surakarta	124	124
6	SMK Murni 1 Surakarta	28	31

Tracing data of graduates is divided into several categories which are namely working, continue to higher education level, making own business, jobless, and unregistered. In Table 3 it can be seen that in 2018, 414 graduates were employed, 207 graduates continue to college or university, 6 graduates do business, 10 graduates unemployment and 7 graduates no registered. In 2019 the number of graduates employed was 411 people, 204 graduates continue to college or university, 5 entrepreneurs, 23 unemployed people, and 15 people were not registered.

**Table 3. Data of VHS Expertise Mechanical Engineering of Surakarta City**

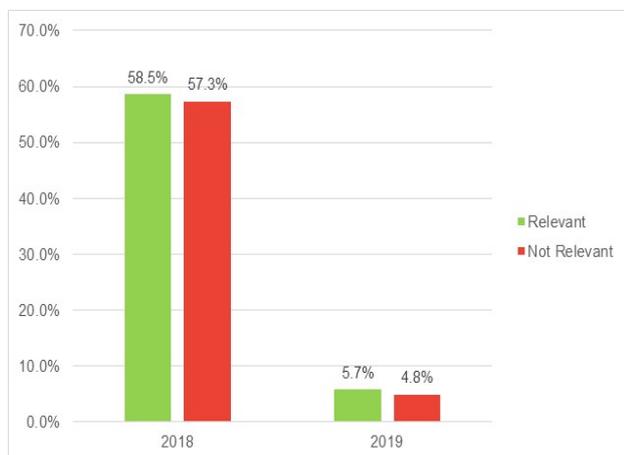
No	Name of VHS	Work/ employed		Continue to University		Entrepreneur		Unemployed		No Data	
		Year 2018	Year 2019	Year 2018	Year 2019	Year 2018	Year 2019	Year 2018	Year 2019	Year 2018	Year 2019
1	SMK Katolik St. Mikael Surakarta	44	57	115	109	0	0	0	0	0	0
2	SMK Warga Surakarta	100	100	40	42	1	1	10	8	0	0
3	SMK Muhammadiyah 1 Surakarta	48	53	6	8	0	0	0	0	2	1
4	SMKN 2 Surakarta	98	89	26	26	1	2	0	5	1	2
5	SMKN 5 Surakarta	98	82	18	18	4	2	0	10	4	12
6	SMK Murni 1 Surakarta	26	30	2	1	0	0	0	0	0	0

In Figure 1 it can be seen the comparison of graduates in 2018 and 2019. Graduates who get jobs with a maximum duration of 3 months after graduation, had a decrease of 1.7%, graduates who continue to the university had a decreased by 1.3%, graduates of entrepreneurship had a decreased by 0.2%. While for graduates who did not get a job, there was an increase of 1.9% and there was an increase of 1.2%.



**Figure 1. Percentage of VHS Graduates by career category**

In Figure 2, we show the relevance of the type of work with graduate competencies. In 2018 graduates who work with required competencies were 58.5% and without required competencies were 5.7%. In 2019, there was a decrease in the number of graduates without the required field of competence with a value of 4.8%.



**Figure 2. Percentage of Relevance between Graduate Competencies and Employment**

### 3.2. Employability Skills Aspect

Competencies that must be mastered by VHS students are regulated in Graduate Competency Standards. These competencies are faith and trust in God, nationality, social and personal character, mental and spiritual health, literacy, creativity, aesthetics, technical ability and entrepreneurship. Graduates' competency standards are translated into competency sub-standards that can be measured and supported by the achievement of graduate competencies. The elaboration is written in the content standard which has a scope in the general content, adaptive content and vocational or expertise [15]. In its operation the content standards are formulated in the curriculum structure of the Vocational School Expertise. The curriculum structure program contains subjects learned by students during the learning process, the structure is contained in Table 4 [16].

**Table 4. VHS Expertise Mechanical Engineering Curriculum Structure**

No	Subject/Competency	Time Duration
National Content (Normative and Adaptive)		
1	Religion and Character	318
2	Citizenship	212
3	Indonesian Language	320
4	Math	424
5	Indonesian History	108
6	English and others	352
Local Content		
1	Art	108
2	Sport and Health	144
Vocational Content		
C1. Basic of Vocational		
1	Simulation and Digital Communication	108
2	Physics	108
3	Chemistry	108
C2. Basic Expertise Program		
1	Mechanical Engineering Drawing	144
2	Basic Mechanical Engineering Work	180
3	Basic Mechanical Engineering Design	144
C3. Expertise		
1	Manufacture Engineering Drawing	280
2	Lathe Work	422
3	Milling Work	456
4	Grinding	136
5	NC/CNC and CAM	420
6	Product Development and Entrepreneurship	524
Total hours for 3 years		5.016

Employed graduates are expected to have fundamental skills with the abilities needed to develop a career. Fundamental skills consist of (1) communication, (2) managing information, (3) managing numbers and (4) solving problems [17]. In the implementation of the educational process, the four employability skills are broken down into several sub-dimensions: (1) fundamental skills consisting of communication, managing information, managing numbers and solving problems, (2) personnel Management skills consisting of showing attitudes and behaviors that good, responsible, able to adapt, learn throughout life, work safely and (3) working in a team consists of working with others and participating in projects or tasks. Employability skills are expected to be owned and developed in schools [18].

**Table 5. Employability Aspects and Indicators**

No	Aspect	Indicators
1	Technical or Knowledge-Skills	Operate manual machine
2		Operate and programming CNC Machine
3		Technical design ability
4		Using software design
5		Automation
6	Non-technical or attitude	Job or duty respect
7		Discipline
8		Honesty
9		Caring
10		Communication
11		Collaboration
12		Creativity

It can be concluded that there are two aspects of employability skills in graduates, namely (1) technical or knowledge-skills Aspects and (2) Non-technical or attitude aspects. Each aspect will be divided into indicators as in Table 5.

### 3.3. Satisfaction Index of Graduates Employability Skills

The method of calculating customer satisfaction is to compare expectations with reality. Customer satisfaction is an index that shows the level of overall customer satisfaction with an approach that considers the importance of the attributes of the product or service being

measured [19]. The customer satisfaction index provides data about the level of customer satisfaction so that it can be used to conduct periodic evaluations in the process of improving what is lacking and improving the services that users. The level of customer satisfaction can be seen in Table 6.

**Table 6. Criteria for customer satisfaction**

No	Criteria	Satisfaction Level
1	81%>X≤100%	Very satisfied
2	66%>X≤81%	Satisfied
3	51%≥X≤66%	Quite satisfied
4	35%≥X≤51%	Less satisfied
5	X<35%	Not satisfied

Data collection for each indicator in the questionnaire was prepared using a Likert scale consisting of 4 scales, namely scale 1 for dissatisfied or unsuitable or unsuitable up to scale 4 which indicated very satisfied or very appropriate or very good. Based on the results of the questionnaire that has been circulated, the customer satisfaction results are obtained as in Table 7.

If the data is calculated using the Customer Satisfaction Index formula, the following results will be obtained:  $Y = \sum I$  then  $Y = 39.67$ ,  $T = \sum S$   $T = 122.15$ . Customer

$$\text{satisfaction index} = \frac{T}{4Y} \times 100\% = \frac{122.15}{4 \times 39.67} \times 100\% =$$

78.96%. Based on Table 6 customer satisfaction index criteria, it can be concluded that the industries state SATISFIED with the graduate's employability skills.

#### 3.3.1. Important Employability Skills

Determination of aspects of graduate employability skills that are considered important by the industry using the Importance Performance Analysis (IPA) method. This method will be divided into four quadrants, where each quadrant will have different meanings [13]. Calculation

$$\bar{P} \text{ and } \bar{I} \text{ using formulas } \bar{P} = \frac{\sum_{i=1}^n P_i}{n} \bar{I} = \frac{\sum_{i=1}^n I_i}{n} ,$$

where  $\bar{P}$  is the average of the reality score and  $\bar{I}$  is the average of the expectation score. Result of calculation of  $\bar{P} = 3.07$  and  $\bar{I} = 3.31$ . All data I and P entered in the Scatter Chart will get the results of the Importance Performance Analysis, as in Figure 3.

**Table 7. Data on Customer Satisfaction Questionnaire Results**

No	Indicators	Total of Expectations	Expectation Score (I)	Total of Reality	Reality Score(P)	Score S(I x P)
1	Operate manual machine	30	3,33	30	3,33	11,11
2	Operate and programming CNC Machine	30	3,33	29	3,22	10,74
3	Technical design ability	31	3,44	27	3,00	10,33
4	Using software design	29	3,22	28	3,11	10,02
5	Automation	27	3,00	25	2,78	8,33
6	Job or duty respect	32	3,56	26	2,89	10,27
7	Discipline	32	3,56	30	3,33	11,85
8	Honesty	31	3,44	29	3,22	11,10
9	Caring	30	3,33	28	3,11	10,37
10	Communication	28	3,11	26	2,89	8,99
11	Collaboration	29	3,22	29	3,22	10,38
12	Creativity	28	3,11	25	2,78	8,64

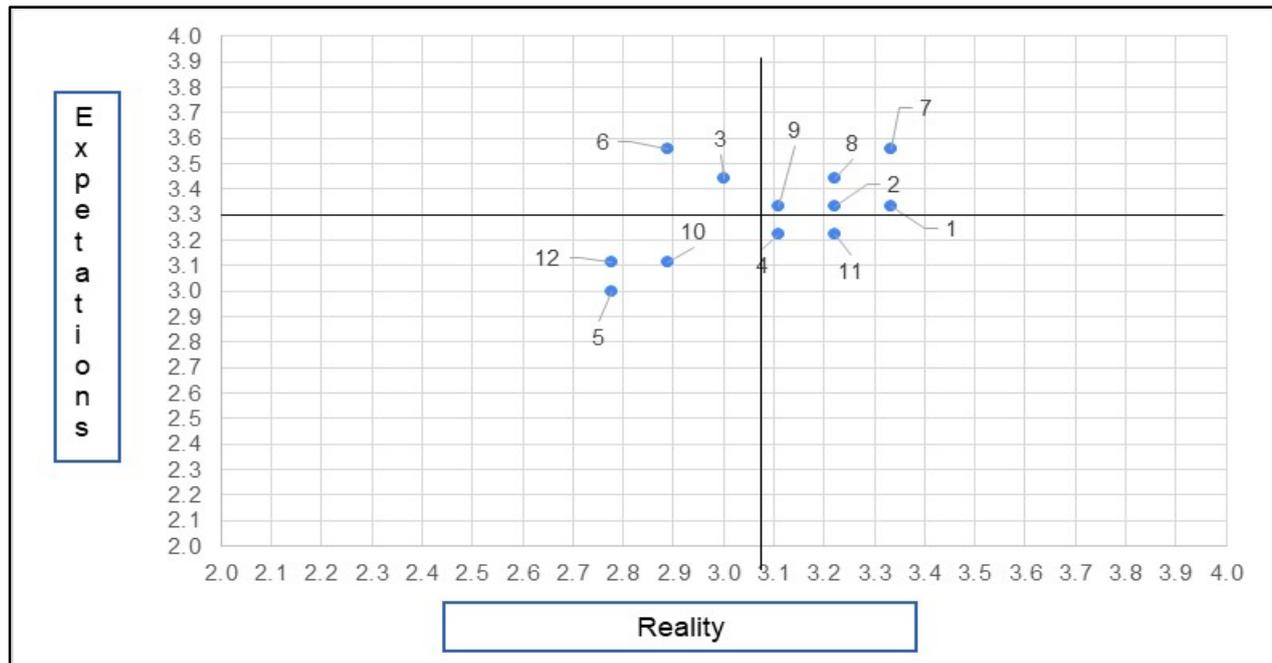


Figure 3. Data of Importance Performance Analysis

In Figure 3, Quadrant I (Concentrate Here) is an indicator of employability skills that have high importance to the industry, but graduates cannot meet these indicators. Some of the indicators included in the top priorities that are important to be improved are (1) job or duty respect, (2) technical design ability. Job or duty respect and technical design ability are important indicators of employability skills for the industry. VHS graduates do not have these two indicators as expected by the industry.

Aspects in Quadrant II (keep up the good work) are indicators that have high significance for the industry and have been fulfilled by school graduates. Some indicators in this quadrant are (1) discipline, (2) honesty, (3) caring, (4) operate and programming CNC Machine, (5) operate the manual machine. The five indicators must be maintained because users consider it very important and in accordance with is expected.

Quadrant III (low priority) are indicators considered to have a low level of importance or low priority by the industry. The aspects included in this quadrant are (1) communicative, (2) creativity (3) automation. These three indicators are not aspects of employability skills that are considered important by the industry. From the results of the data, the industry states although the aspects of communication, creativity, and automation have not been as expected.

Quadrant IV (possible overkill) are indicators of employability skills that are considered unimportant by the industry and VHS graduates strongly have these aspects. The aspects of this quadrant are (1) using software design, (2) collaboration. VHS graduates already have both of these aspects, even though the industry does not place these two aspects in the most important position.

## 4. Conclusion

Based on the data, it can be concluded that the VHS graduates in mechanical engineering expertise are not in

line with the targets set by the Directorate of VHS. From the literature review, it is found that aspects of employability skills must be possessed by graduates. These aspects are (1) technical or knowledge-skills aspects and (2) Non-technical aspects or attitudes. The result of the satisfaction index is 76.98%. This value is on the satisfied range, it means the industry expectations are full fill by graduates.

The results of the importance-performance analysis show the distribution of indicators. Indicators 1) discipline, (2) honesty, (3) caring, (4) operate and programming CNC Machine, (5) operate the manual machine (6) communicative, (7) creativity (8) automation accordance with the expectations of the industry. Schools must maintain the achievement of the eight indicators. Indicator job or duty respect and technical design ability is an important indicator that has not been fulfilled by VHS graduates. For the development of the learning process, these two indicators must get top priority from the school. The competency standard of technical design ability needs to be reviewed. Attitude aspects, especially respect for the task or job need to be considered by the school, especially to increase student motivation and interest in the work or assignment given.

## Acknowledgments

Immensely grateful to Tabaguh Franklin Chi, Faculty of Biochemistry and Molecular Medicine, University of Oulu, Finlandia for comments on an earlier version of the manuscript, although any errors are our own and should not tarnish the reputations of these esteemed persons.

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